

**Milwaukee County Mental Health Complex**  
**9455 West Watertown Plank Road**  
**Wauwatosa, WI 53226**  
**(414) 257-7483**

**Type:** Psych  
**Control:** County  
**Fiscal Year:** 01/01/01 to 12/31/01

**County:** Milwaukee  
**Analysis Area:** Milwaukee County (2B)  
**Volume Group:** 5

Selected Utilization Statistics	FY 2001	All Psychiatric Hospitals		FY 2001 vs. 2000	
		Value	Ratio	FY 2000	Ratio
Occupancy Rate (%)					
Psychiatric	98.5%	61.4%	1.60	98.3%	1.00
Alcoholism/chemical dependency	-	43.7%	-	-	-
Total hospital	98.5%	60.7%	1.62	98.3%	1.00
Average Census (Patients)					
Psychiatric	98.5	68.5	1.44	98.3	1.00
Alcoholism/chemical dependency	-	43.7	-	-	1.00
Total hospital	118	36.0	3.28	126	-
Average Length of Stay (Days)					
Psychiatric	14.5	13.2	1.10	14.8	0.98
Alcoholism/chemical dependency	-	5.6	-	-	-
Total hospital	14.5	6.5	2.24	14.8	0.98
Outpatient Visits					
Non-emergency visits	9,357	25,959	0.36	8,901	1.05
Emergency visits	10,880	1,807	6.02	9,849	1.10
Full-time Equivalents (FTEs)					
Administrators	20.0	4.1	4.90	23.0	0.87
Nurses, licensed	178.4	35.9	4.97	200.5	0.89
Psychologists	18.3	3.4	5.45	25.2	0.73
Social workers	46.6	15.0	3.10	50.3	0.93
All other personnel	506.0	116.2	4.36	549.2	0.92
Total FTEs	846.8	193.0	4.39	923.5	0.92
FTEs per 100 Patient Census (Adjusted)					
Administrators	4.5	5.3	0.85	5.1	0.88
Nurses, licensed	40.2	46.8	0.86	44.9	0.90
Psychologists	4.1	4.4	0.94	5.6	0.73
Social workers	10.5	19.6	0.54	11.3	0.93
All other personnel	114.2	151.6	0.75	122.9	0.93
Total FTEs	191.1	252.0	0.76	206.7	0.92

**Total Hospital:**

Beds set up and staffed 120  
Discharges 2,981  
Inpatient days 43,142

**Contract with:**

Health maintenance  
organization (HMO) Yes  
Preferred Provider  
organization (PPO) Yes

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Wauwatosa

**Inpatient Service Area**

<b>Inpatient Service Area</b>	<b>Level of Service*</b>	<b>Beds Set Up and Staffed 12/31/01</b>	<b>Discharges and Transfers**</b>	<b>Patient Days of Care</b>	<b>Occupancy Rate (%)</b>	<b>Average Census (Patients)</b>	<b>Average Length of Stay (Days)</b>
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General Medical-Surgical:							
Adult medical-surgical, acute	5	0	0	0	-	-	-
Orthopedic	5	0	0	0	-	-	-
Rehab. and physical medicine	5	0	0	0	-	-	-
Hospice	5	0	0	0	-	-	-
Acute long term care	5	0	0	0	-	-	-
Other acute	5	0	0	0	-	-	-
Pediatric, acute	5	0	0	0	-	-	-
Obstetrics	5	0	0	0	-	-	-
Psychiatric	1	120	2,981	43,142	98.5%	118.2	14.5
Alcoholism/chemical dependency	4	0	0	0	-	-	-
ICU/CCU:							
Medical-surgical intensive care	5	0	0	0	-	-	-
Cardiac intensive care	5	0	0	0	-	-	-
Pediatric intensive care	5	0	0	0	-	-	-
Burn care	5	0	0	0	-	-	-
Mixed intensive care	5	0	0	0	-	-	-
Step-down (special care)	5	0	0	0	-	-	-
Neonatal intensive/intermediate care	5	0	0	0	-	-	-
Other intensive care	5	0	0	0	-	-	-
Subacute care	5	0	0	0	-	-	-
Other inpatient	5	0	0	0	-	-	-
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Note: data should be used only in rows; do not summarize columns.

\* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

\*\* Transfers, which may be estimated, refer only to those between units.

<b>Occupation</b>	<b>Number Full-Time</b>	<b>Number Part-Time</b>	<b>Number FTE</b>	<b>Occupation</b>	<b>Number Full-Time</b>	<b>Number Part-Time</b>	<b>Number FTE</b>
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Administrators/asst. administrators	20	0	20.0	Radiological services personnel	0	0	0.0
Physicians and dentists	11	23	23.7	Occupational therapists	29	4	31.4
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	24	1	24.2
Registered nurses	125	71	165.3	Physical therapists	0	0	0.0
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	0	0	0.0
Licensed practical nurses	10	6	13.1	Recreational therapists	7	1	7.5
Ancillary nursing personnel	120	24	142.4	Psychologists	17	3	18.3
Physician assistants	0	0	0.0	Social workers	45	3	46.6
Nurse Practitioners	0	0	0.0	All other health professionals	44	3	44.8
Medical records personnel	3	0	3.0	All other personnel	281	25	296.6
Pharmacy personnel	10	0	10.0	-----			
Clinical laboratory personnel	0	0	0.0	TOTAL	746	164	846.8

Milwaukee County Mental Health Complex  
Wauwatosa

<u>Income Statement</u>		<u>Assets</u>		<u>Liabilities and Fund Balances</u>	
Gross patient revenue	\$106,534,022	Cash and cash equivalents	\$0	Current liabilities	\$0
Less deductions	23,580,807	Net Patient receivables	0	Long-term debt	0
Net patient revenue	82,953,215	Other receivables	0	Other liabilities	0
Plus other revenue	25,516,593	Land, bldgs and equip: Net	0	Subtotal	0
Total revenue	108,469,808	Other assets	0	Unrestricted fund balance	0
Less expenses	108,469,808			<b>Total Liabilities &amp; fund balance</b>	<b>\$0</b>
Nonoperating gains/losses	0	<b>Total Assets</b>	<b>\$0</b>	Restricted fund balances	\$0
<b>Net Income</b>	<b>\$0</b>				

<u>Selected Financial Statistics</u>		<u>All Psychiatric Hospitals</u>		<u>FY 2001 vs. 2000</u>	
	<u>FY 2001</u>	<u>Value</u>	<u>Ratio</u>	<u>FY 2000</u>	<u>Ratio</u>
Gross Rev as % Total Gross Patient Revenue					
Medicare [ \$13,598,866]	12.8%	14.4%	0.88	15.4%	0.83
Medical Assistance [ \$12,605,303]	11.8%	14.8%	0.80	12.9%	0.92
Commercial [ \$16,361,985]	15.4%	32.9%	0.47	17.9%	0.86
All other [ \$63,967,868]	60.0%	37.9%	1.59	53.8%	1.12
Deductions as % of Total Gross Patient Revenue					
Medicare [ \$6,809,761]	6.4%	6.9%	0.93	6.9%	0.93
Medical Assistance [ \$4,182,006]	3.9%	5.7%	0.69	5.3%	0.74
Commercial [ \$3,014,435]	2.8%	11.4%	0.25	3.4%	0.82
Charity care [ \$9,574,605]	9.0%	6.4%	1.39	8.5%	1.05
All other [ \$0]	0.0%	1.5%	0.00	0.0%	-
Total deductions [ \$23,580,807]	22.1%	31.9%	0.69	24.1%	0.92
Other Revenue and Net Gains or Losses					
Other revenue as % of total revenue	23.5%	25.9%	0.91	34.1%	0.69
Net gains/losses as % of net income	-	61.4%	-	-	-
Expenses as % of Total Expenses					
Salary/fringe benefit[ \$43,797,141]	40.4%	50.3%	0.80	40.3%	1.00
Supplies and services[ \$63,207,530]	58.3%	44.8%	1.30	58.0%	1.00
Capital component [ \$1,465,137]	1.4%	3.2%	0.42	1.6%	0.82
Bad debt [ \$0]	0.0%	1.7%	0.00	0.0%	-
Fiscal Statistics					
Operating margin	0.0%	0.3%	0.00	0.0%	-
Total hospital profit margin	0.0%	0.7%	0.00	0.0%	-
Return on equity	-	4.6%	-	-	-
Current ratio	-	2.3	-	-	-
Days in net patient accounts receivable	0.0	44.7	0.00	0.0	-
Average payment period	0.0	28.3	0.00	0.0	-
Equity financing	-	43.5%	-	-	-
Long-term debt to equity ratio	-	0.8	-	-	-
Times interest earned	1.0	1.9	0.52	1.0	1.00
Total asset turnover	-	2.9	-	-	-
Average age of plant: years	0.0	6.7	0.00	0.0	-
Increase (decrease) total net patient rev	0.5%	16.3%	0.03	-15.0%	#
Output gross rev (% of total gross pt. rev)	72.0%	48.8%	1.48	66.3%	1.09
Net Revenue Statistics					
Inpatient net revenue per discharge	\$5,980	\$3,262	1.83	\$5,324	1.12
Inpatient net revenue per day	\$397	\$505	0.79	\$339	1.17
Outpatient net rev per visit	\$3,213	\$295	10.9	\$2,744	1.17